# ULSTER COUNTY CAPITAL RESOURCE CORPORATION ----X PUBLIC HEARING

RE: WOODLAND POND AT NEW PALTZ, INC.

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New Paltz Middle School

196 Main Street New Paltz, New York

December 11, 2017 7:00 p.m.

BEFORE: RANDALL LEVERETTE,

The Chair

#### APPEARANCES:

CRC BOARD MEMBERSHIP:

Randall Leverette, Public Hearing Chair

# STAFF:

A. Joseph Scott, Esq., UCCRC Counsel Evelyn Heinbach

The Public

The Press

Reported by:

Kari L. Reed

\* \* \*

SPEAKER	PAGE
Michelle Gramoglia, CEO/President,	
Woodland Pond	5
Robert Brunet	12

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# 1 Proceedings 2 CHAIR LEVERETTE: Okay. It is seven o'clock. Good evening. My name is Randall 3 Leverette, and I am a member of the Ulster County Capital Resource Corporation. We are 5 here today on behalf of the Ulster County 7 Capital Resource Corporation to hold a public hearing for the Woodland Pond at New Paltz 9 project. 10 This public hearing is required under Section 1479 of the Internal Revenue Code, and 11 is being held in accordance with the 12 13 requirements set forth in Section 859 of the 14 General Municipal Law. 15 The purpose of this public hearing is 16 to solicit public comment on the proposed project for Woodland Pond, Inc. The comments 17 received today at this public hearing will be 18 presented to the Directors of the Ulster County 19 20 Capital Resource Corporation at its next 21 meeting. The next meeting of the Ulster County 22 Capital Resource Corporation is December 13th, 23 2017. And we have made arrangements to record 24 the public comments received at this meeting. 25 Again, the purpose of this hearing is

# 1 Proceedings 2 to solicit public comment. We are not here to answer questions, although in the course of the 3 hearing we will consider questions if we have the information to answer the questions and 5 there is sufficient time to consider those 7 questions. By way of background, copies of the 9 public hearing notice are available on the 10 table. The notice of public hearing was published in the Shawangunk Journal and the 11 Almanac Weekly. Publication of the public 12 13 hearing notice in the Shawangunk Journal and the Almanac Weekly satisfies the requirements 14 15 contained in the Internal Revenue Code and the 16 General Municipal Code. By way of operating rules, I would ask 17 that if you wish to make a public comment, 18 19 please raise your hand. I will call on you. 20 You should identify yourself for the record, 21 and then make your comment. I ask that you keep your comments to no more than five 22

Now, before we formally begin the public hearing, I'm going to suggest waiving

minutes.

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1	Proceedings
2	the full reading of the public hearing notice,
3	unless there is any objection, and instead
4	request that the full text be inserted into the
5	public record.
6	I will now open the hearing at 7:03
7	p.m., and ask Michelle
8	MS. GRAMOGLIA: Gramoglia.
9	CHAIR LEVERETTE: Gramoglia and
10	Christi
11	MS. BATTISTONE: Battistone.
12	CHAIR LEVERETTE: Battistone, the
13	representatives of Woodland Pond here tonight,
14	to begin the public hearing by providing an
15	overview of the project.
16	MS. GRAMOGLIA: Thank you very much.
17	We're here to take public comment on a proposed
18	refinancing of our existing debt. We expect
19	that approximately \$75,000 \$75 million, plus
20	some ancillary costs of issuance and certain
21	other things, for a total of approximately 77
22	and a half million will be borrowed to
23	refinance and fully refund existing debt. The
24	debt that we have currently was issued in two
25	time frames. A significant portion of it was

issued when we did the initial financing for the project in 2007, and is fixed rate debt. The other portion is two tranches of fixed rate debt that was financed in 2014, which replaced initial debt -- initial variable rate and adjustable rate debt, and was fixed in 2014. This opportunity for Woodland Pond will allow us to reduce interest rates on fixed rate debt, so we are swapping fixed rate for fixed rate. Beyond costs of issuance and certain other very minor ancillary costs, Woodland Pond will not be seeking to increase principal borrowed. In other words, we're not taking any cash out of the deal for operations, beyond costs related specifically to the refinancing.

This will allow us the opportunity to refinance debt that is currently paying interest at six percent and seven percent and seven and a half percent with something in the ball park of 5.25 percent if the market holds as to where it is now. We have received at this point the written and formal approval for this transaction by the New York State

Department of Health and Department of

1	Proceedings
2	Financial Services. Those were received on
3	Thursday, December
4	MS. BATTISTONE: Seventh.
5	MS. GRAMOGLIA: Seventh, and that is a
6	precursor typically to any approval that the
7	CRC or historically the IDA would have offered
8	to a project for Woodland Pond. So this truly
9	is an opportunity for Woodland Pond to reduce
LO	our interest expense, which currently runs in
L1	the ball park of \$4.2 million a year, down
L2	quite significantly.
L3	One thing to note about this
L <b>4</b>	transaction is that this will be a full
L5	borrowing, which will start the clock over for
L6	our borrowing, meaning that this will be a 35
L7	year maturity from the date of closing. So
L8	that will extend our debt service from where it
L9	currently is. Currently our debt, which closed
20	in 2007, had maturities in the 2040s. This
21	will take this debt out into 2053 is the
22	proposed refinancing schedule. So it does
23	extend the maturity.
24	The proposed debt service schedule or
0.5	principal interest achedule in this case is one

# 1 Proceedings 2 that is, in laymen's terms, described as equal debt service or flat debt service. So our 3 principal interest payments annually will total approximately the same amount per year, so 5 approximately 4.7 or 4.8 million dollars. And 7 throughout the course of those 35 years you'll see in seven years a higher principal and less 8 9 interest, and then that will start to flip 10 flop. But the overall principal and interest total will stay the same, which will help us 11 12 from a projecting ability. 13 Currently our debt service actually, as it's written today, without a refinancing, will 14 have us have total debt service between 15 16 principal and interest in the 2030s range, actually I believe from 20 -- about 2026 to the 17 mid-2030s of \$6.2 million or just under. 18 our maximum annual debt service will go from 19 20 \$6.2 million to just under 4.8 the way that 21 this is proposed right now. 22 So from a cash flow perspective, 23 annually this becomes a very stabilizing event 24 for Woodland Pond financially. We are a not-for-profit. And we do rely -- our model is 25

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very not-for-profit-esque. It's very much a thin cash flow model. So when we can access an opportunity like this in the market, we seek to do so.

One of the particulars of this deal which has been attended to throughout our relationship with the bond holders is that one of the series of debt, which is the 2014 series debt that we refinanced at that time, was, as written, not call-able, in other words, not refundable until 2024. And in order for that call notice to be waived, it would require us of having a majority of the holders of the principal of that debt to sign a waiver accordingly, and that occurred last week as well. So that call notice has been waived, meaning that we can perform an advanced refunding of the 2014 debt, which would be intended under this -- under this proposed transaction.

We are looking at a very tight closing time frame on this, and I do appreciate the CRC coming together for a special meeting two weeks ago for the adducement and then, you know, it

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is my expectation or my understanding that we are on the agenda for this Wednesday's meeting to have a final meeting to seek approval of the CRC for this. The timing on this has been very accelerated because we are trying to access a market of private activity bonds that may no longer exist if the tax bill that's on Capitol Hill right now goes forward as expected.

There is a significant amount of pressure from a number of folks to eliminate entirely private activity bonds, which is what these are, also known as tax exempt bonds. an organization like Woodland Pond, not being able to access tax exempt debt inherently adds somewhere between two and two and a half percent just on the face of any borrowing. should we find ourselves in a real financial bind down the road and not be able to pay current principal and interest on our existing debt and be required to go into the marketplace, or try to refinance without being able to access tax exempt or private activity bonds, this would be quite devastating for Woodland Pond. So we are trying to access that

1	Proceedings
2	private activity marketplace now, before
3	that those private activity bonds may go
4	away on December 31st with that tax bill.
5	CHAIR LEVERETTE: Is that it?
6	MS. BATTISTONE: I have nothing to add.
7	MS. GRAMOGLIA: I believe we have
8	covered substantially the details of the
9	transaction.
10	MS. BATTISTONE: Definitely.
11	MS. GRAMOGLIA: You know, we have moved
12	forward with at this point in time a
13	preliminary offering statement has been issued
14	as of Friday the 8th to the potential
15	investors, and the underwriter on the deal has
16	begun securing buyers for the approximately 77
17	and a half or just under 78 million dollars
18	worth of debt. And we are in a question and
19	answer period at this time to satisfy any
20	questions or requests of those potential bond
21	holders. And we're looking at a pre-closing on
22	debt on December 27.
23	CHAIR LEVERETTE: Okay. Is that it?
24	MS. GRAMOGLIA: That's all I have.
25	CHAIR LEVERETTE: Okay.

1	Proceedings
2	MS. GRAMOGLIA: I can provide
3	additional information, but that's I mean
4	that sums it up.
5	CHAIR LEVERETTE: Okay. Great.
6	I will now open the hearing for public
7	comment. You are recognized.
8	MR. BRUNET: My name is Robert Brunet,
9	B-r-u-n-e-t, and I'm a resident of Woodland
10	Pond.
11	I presume from I'm not versed in
12	refinancing or anything like that, but the
13	financing from six, seven, and seven and a half
14	percent down to 5.2, is that what I heard?
15	MS. BATTISTONE: 5.25.
16	MR. BRUNET: Is that a fixed for until
17	2053 or is that variable?
18	MS. GRAMOGLIA: That will be fixed.
19	MR. BRUNET: Fixed.
20	MS. GRAMOGLIA: So we'll be going from
21	fixed at six, seven, and seven and a half to
22	fixed at 5.25 or thereabouts. The market will
23	ultimately dictate the final rate. It can go
24	up or down a little bit depending on what the
25	market does. But the feasibility studies at

1	Proceedings
2	this point in time have been run at 5.25
3	because that's where the market is trading for
4	this type of deal right now.
5	MR. BRUNET: Would that be beneficial
6	to the residents of Woodland Pond?
7	MS. GRAMOGLIA: In my estimation, yes.
8	Anything to me, and I've been involved with
9	Woodland Pond since the original financing,
10	anything that can seek to add stability to our
11	financial model and certainly to reduce our
12	cash flow needs, especially in the next ten
13	year period, is going to really become
14	critical. It's a stabilizing factor and it's a
15	preferential interest rate. So yes, I believe
16	that all of those things can lend to the
17	financial stability to the residents.
18	MR. BRUNET: And you mentioned that it
19	was urgent to get this done as quickly as
20	possible. Is there a closing date where this
21	has to be done?
22	MS. GRAMOGLIA: If so right now the
23	intelligence on what we are understanding from
24	Capitol Hill is that is as follows. So the
25	House of Representatives submitted for

Т	Proceedings
2	consideration a proposed tax bill that
3	eliminates private activity bonds, as well as
4	advanced refundings on existing private
5	activity bonds. The Senate bill did not
6	contain the same language. However, at this
7	point in time intelligence is saying that there
8	is support at the reconciliation or what
9	they're calling in conference, which is when
LO	the House and Senate are coming together to
11	parse out their differences.
L2	MR. BRUNET: Yeah.
L3	MS. GRAMOGLIA: But there is support at
L <b>4</b>	the Congressional level to eliminate private
<b>L</b> 5	activity bonds with the exception for
L6	infrastructure projects. It's unknown at this
L7	time how that will land. But there is revenue
L8	to be found. And right now if you, you know,
L9	if you're paying attention to the political
20	discourse that's happening related to the
21	overall tax bill, the proposed tax changes will
22	have a real dollars cost.
23	And so one of the things that's
24	happening is that dollars from places that
25	don't get a lot of political air time are being

1	Proceedings
2	looked at hard. And one of those things is
3	private activity bonds. So they don't get a
4	lot of press, they don't get a lot of it's
5	not a sexy project, it's not a sexy problem,
6	but it's a place that some dollars can be
7	found. Because if private activity bonds go
8	away, the tax exemptions that those private
9	activity bonds are subject to would go away,
10	and revenue could be generated. So there is a
11	real fear, even as of today, I did confirm it
12	early in the morning to make sure that it was
13	the same intelligence, which is that there is
14	not a certainty.
15	And we hosted John Faso. I'm not sure
16	if you were at that meeting.
17	MR. BRUNET: Yes.
18	MS. GRAMOGLIA: Representative Faso had
19	come to Woodland Pond, and we asked him that
20	question, you know, what is your gut telling
21	you on this. And he was very clear with us at
22	that time, and that was three weeks ago now,
23	that this was definitely going to be a divisive
24	issue. And we're seeing the same.

I do not have confidence that private

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activity bonds will be retained in their current form. So there is, you know, if the President has his way, the tax bill will be presented to him for signature before December 31st of this year, at which point this type of debt, which is the type of debt that Woodland Pond, many colleges and universities, all of affordable housing organizations use to access cash and cash flow, these will go away. And this is going to have a real dollar impact, and specifically to Woodland Pond should we need to go into the market again.

MR. SCOTT: The effective date of this proposed bill, both proposed bills, the House version and the Senate version, is December 31st, 2017. So, as Michelle said, there's a tremendous amount of pressure to get these types of transactions closed in the month of December. Because even if the bill isn't passed, and that's one of the particularly difficult elements of this, of the political negotiation, is that even if it's not passed in December, because there's every expectation that those effective dates will remain

1	Proceedings
2	unchanged, we won't be able to do anything in
3	January, because once the bill is passed, it
4	will be retroactively effective. So there is a
5	significant amount of pressure to close this
6	month.
7	MS. GRAMOGLIA: Bob, this is Joe Scott.
8	He's legal counsel for the CRC.
9	MR. BRUNET: Yes.
10	MR. SCOTT: I'm counsel to the bond
11	issuer.
12	MR. BRUNET: Fine. In the event that
13	this does not happen, will it affect what is
14	being considered here?
15	MR. SCOTT: Well, this will affect the
16	annullity. We wouldn't, you know we're
17	doing this public hearing in order to check a
18	box of the several conditions that need to be
19	satisfied in order for us to close on the
20	financing. But Michelle is not allowing
21	failure is not an option here.
22	MS. GRAMOGLIA: Right.
23	MR. SCOTT: We are basically
24	accomplishing in five weeks what typically
25	takes three months to do. And we have weekly

1	Proceedings
2	conference calls. There's a whole slew of
3	people on these conference calls. And everyone
4	has been given their marching orders as to what
5	to do and, more importantly, what not to do.
6	And we're, you know, assuming that the market
7	cooperates, and every expectation is that the
8	market will cooperate, we'll have a
9	pricing both we'll have the interest rates
LO	set this week and then we'll be ready to close
L1	on the 27th and the 28th of December.
L2	MS. GRAMOGLIA: And to say that a
L3	little bit more, you know, definitively, if
L <b>4</b>	what you're asking is if we don't get this done
L5	by December 31st can this deal actually happen
L6	beyond the end of the year? If private
L7	activity bonds are eliminated through the tax
L8	bill, there will be no point for us to do this
<b>L9</b>	because our rates will not be favorable to what
20	they are now.
21	CHAIR LEVERETTE: So if the bill fails,
22	the rate goes
23	MS. GRAMOGLIA: Our rates just
24	inherently just go up. We're already going to
25	be in a favorable position. If private

1	Proceedings
2	activity bonds go away, our rates potentially
3	are going to look good compared to what the
4	market is able to borrow at.
5	MR. BRUNET: Well, in the event that
6	these activity bonds are not changed, they're
7	not canceled or go away, will it affect what is
8	being done now?
9	MS. GRAMOGLIA: It's hard to say. So
10	right now we're hyperfocused on taking this
11	deal to market in the time frame that we are
12	looking at. If for some reason private
13	activity bonds look like they're going to
14	remain intact, that could dictate how our
15	potential buyers view this deal. Because right
16	now our potential buyers of our bonds, like our
17	current bond holders, they are typically
18	invested and manage portfolios of securities
19	that are just like Woodland Pond's. So they
20	might be high yield senior living debt or
21	municipal debt that all kind of fall into the
22	same category.
23	So the people that buy our debt and
24	then make the coupon as an income, interest
25	income, are interested in our type of debt,

1	Proceedings
2	private activity bonds. So right now they're
3	trying to fill up their portfolios with
4	existing private activity bonds. So the market
5	is very, very focused on all of this activity,
6	not just for Woodland Pond, but for anyone
7	that's trying to take a similar deal to the
8	market.
9	This is not typical for December.
10	Typically in December there's not a lot of this
11	kind of activity, people are going on vacation
12	and so forth. So there isn't a lot of ability
13	to predict what's going to happen if the
14	private activity bonds remain intact. I think
15	there's just too much uncertainty.
16	Joe, I don't know if you want to add
17	anything onto that.
18	MR. SCOTT: Well, assuming that we
19	close in December, which there's every
20	expectation, if the bill doesn't go through,
21	then if Michelle and Woodland Pond want to do
22	an addition to the facility two years from now,
23	you'll be able to finance it on a tax exempt
24	basis.
25	MR. BRUNET: But it would not be at the

1	Proceedings
2	rate you're going for
3	MR. SCOTT: No.
4	MR. BRUNET: which is 5.2.
5	MS. GRAMOGLIA: No.
6	MR. SCOTT: No. It won't affect this
7	transaction because this transaction will be
8	closed.
9	MS. GRAMOGLIA: Right.
10	MR. SCOTT: And the rates are fixed.
11	MS. GRAMOGLIA: Right.
12	MR. SCOTT: So there will be no
13	negative impact.
14	MS. GRAMOGLIA: Yeah.
15	CHAIR LEVERETTE: Basically, if it goes
16	through you don't have access to what we're
17	trying to do today.
18	MS. GRAMOGLIA: That's right.
19	CHAIR LEVERETTE: That would be next to
20	bottom line.
21	MS. GRAMOGLIA: That's right.
22	MR. SCOTT: Right.
23	CHAIR LEVERETTE: And if it fails, it's
24	not a big deal, because
25	MS. GRAMOGLIA: We are where we are.

# **SMI Court Reporting (845) 452-1988**

1	Proceedings
2	CHAIR LEVERETTE: how you finance
3	what it is that you finance will still be
4	available.
5	MS. GRAMOGLIA: Right.
6	CHAIR LEVERETTE: I think the ultimate
7	goal is to eliminate the possibility of them
8	being able to save two million dollars or
9	whatever it is over a period of time.
10	MS. GRAMOGLIA: Yeah. I mean in
11	certain years we are looking at a million and a
12	half dollars in maximum annual debt service
13	savings from a cash flow perspective that could
14	evaporate after December 31st.
15	CHAIR LEVERETTE: It's basically kind
16	of like a lock-in.
17	MS. GRAMOGLIA: It's a lock-in.
18	CHAIR LEVERETTE: It's a lock-in.
19	MR. BRUNET: It's a precautionary step.
20	CHAIR LEVERETTE: It's a precautionary
21	step to lock in a better rate before they go
22	away.
23	MS. GRAMOGLIA: Right.
24	MR. BRUNET: I have no other questions.
25	CHAIR LEVERETTE: Seeing none, I will

**SMI Court Reporting (845) 452-1988** 

1	Proceedings
2	close the public hearing at 7:21 p.m. Thank
3	you all for attending.
4	(Time noted: 7:21 p.m.)
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#### CERTIFICATE

STATE OF NEW YORK	)	
	)	SS:
COUNTY OF ORANGE	)	

I, KARI L. REED, a Shorthand Reporter (Stenotype) and Notary Public with and for the State of New York, do hereby certify:

I reported the proceedings in the within-entitled matter and that the within transcript is a true record of such proceedings.

I further certify that I am not related, by blood or marriage, to any of the parties in this matter and that I am in no way interested in the outcome of this matter.

IN WITNESS WHEREOF, I have hereunto set my hand this 11th day of December, 2017.

Kari L. Reed

UDLIC HEARING				December 11, 2017
	allow (2)	behalf (1)	18:2,3	conference (3)
\$	6:8,17	3:6	can (8)	14:9;18:2,3
Ψ	allowing (1)	beneficial (1)	9:3,18;12:2,23;	confidence (1)
\$4.2 (1)	17:20	13:5	13:10,16;15:6;18:15	15:25
7:11	Almanac (2)	better (1)	canceled (1)	confirm (1)
\$6.2 (2)	4:12,14	22:21	19:7	15:11
	although (1)	Beyond (3)	Capital (4)	Congressional (1)
8:18,20	4:3	6:11,15;18:16	3:5,7,20,22	14:14
<b>\$75</b> (1)	amount (4)	big (1)	Capitol (2)	consider (2)
5:19	8:5;10:10;16:18;	21:24	10:8;13:24	4:4,6
\$75,000 (1)	17:5	bill (12)	case (1)	consideration (1)
5:19	ancillary (2)	10:8;11:4;14:2,5,	7:25	14:2
4	5:20;6:12	21;16:4,15,20;17:3;	cash (7)	considered (1)
$\mathbf{A}$	annual (2)	18:18,21;20:20	6:14;8:22;9:3;	17:14
	8:19;22:12	bills (1)	13:12;16:10,10;	contain (1)
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8:12;20:12	annually (2)	16:15		1 -
able (7)	8:4,23	bind (1)	category (1)	contained (1)
10:15,19,23;17:2;	annullity (1)	10:19	19:22	4:15
19:4;20:23;22:8	17:16	bit (2)	certain (3)	cooperate (1)
accelerated (1)	appreciate (1)	12:24;18:13	5:20;6:11;22:11	18:8
10:6	9:23	Bob (1)	certainly (1)	cooperates (1)
access (7)	approval (3)	17:7	13:11	18:7
9:3;10:6,15,23,25;	6:23;7:6;10:4	<b>bond</b> (4)	certainty (1)	copies (1)
16:9;21:16	approximately (5)	9:8;11:20;17:10;	15:14	4:8
accomplishing (1)	5:19,21;8:5,6;	19:17	<b>CHAIR</b> (17)	Corporation (4)
17:24	11:16	<b>bonds</b> (20)	3:2;5:9,12;11:5,23,	3:5,7,20,22
accordance (1)	arrangements (1)	10:7,12,13,24;	25;12:5;18:21;21:15,	cost (1)
3:12	3:23	11:3;14:3,5,15;15:3,	19,23;22:2,6,15,18,	14:22
accordingly (1)	assuming (2)	7,9;16:2;18:17;19:2,	20,25	costs (4)
9:16	18:6;20:18	6,13,16;20:2,4,14	changed (1)	5:20;6:11,12,15
activity (21)	attended (1)	borrow (1)	19:6	counsel (2)
	9:7	19:4	changes (1)	17:8,10
10:7,12,23;11:2,3;	attending (1)	borrowed (2)	14:21	County (4)
14:3,5,15;15:3,7,9;	23:3	5:22;6:13	check (1)	3:5,6,19,21
16:2;18:17;19:2,6,	attention (1)	borrowing (3)	17:17	coupon (1)
13;20:2,4,5,11,14	14:19	7:15,16;10:17	Christi (1)	19:24
actually (3)	available (2)	both (2)	5:10	course (2)
8:13,17;18:15	4:9;22:4	16:15;18:9	clear (1)	4:3;8:7
add (3)	away (7)	bottom (1)	15:21	covered (1)
11:6;13:10;20:16	11:4;15:8,9;16:10;	21:20	clock (1)	11:8
addition (1)			7:15	CRC (4)
20:22	19:2,7;22:22	box (1)		
additional (1)	В	17:18	close (5)	7:7;9:23;10:5;17:8
12:3	В	Brunet (15)	17:5,19;18:10;	critical (1)
adds (1)		12:8,8,16,19;13:5,	20:19;23:2	13:14
10:15	background (1)	18;14:12;15:17;17:9,	closed (3)	current (3)
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12:4,24;18:24;20:3	16:6;18:16	5.21,12.10,22,10.2		
urgent (1)	years (4)	7		
13:19	8:7,8;20:22;22:11	•		
use (1)	yield (1)	7:03 (1)		
16:9	19:20	5:6		
	York (1)	7:21 (2)		
	1 OFK (1)			